

12 month cash flow (Jun 2026)

		Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Jul	Total	%
#weeks		5	4	4	5	2	4	5	3	4	5	4	4	49	
Monday Tables ¹		6.5	6.5	6.5	6.5	6.5	6.5	6.5	6.5	6.5	6.5	6.5	6.5		
Thursday Table ²		6.5	6.5	6.5	6.5	6.5	6.5	6.5	6.5	6.5	6.5	6.5	6.5		
Friday Tables		5	6	6	6	6	7	7	7	6	6	5	5		
Training numbers			16				16			12					
Improvers sessions ³			4	4	5		2	5	4	4	5	4			
Members										64					
INCOME															
Monday Income	£5	£650	£520	£520	£650	£260	£520	£650	£390	£520	£650	£520	£520	£6,370	23%
Thursday Income	£5	£650	£520	£520	£650	£260	£520	£650	£390	£520	£650	£520	£520	£6,370	23%
Friday Income	£5	£500	£480	£480	£600	£240	£560	£700	£420	£480	£600	£400	£400	£5,860	21%
Learners Income*	£50		£800				£800			£600				£2,200	8%
Improver Income			£320	£320	£400		£160	£400	£320	£320	£400	£320		£2,960	11%
Subs Income	£20									£1,280				£1,280	5%
Wednesday Group ⁴	£50	£250	£200	£200	£250	£100	£200	£250	£150	£200	£250	£200	£200	£2,450	9%
Total Gross Income		£2,050	£2,840	£2,040	£2,550	£860	£2,760	£2,650	£1,670	£3,920	£2,550	£1,960	£1,640	£27,490	
LESS.....															
refreshments	-£0.30	-£108	-£91	-£91	-£114	-£46	-£96	-£120	-£72	-£91	-£114	-£86	-£86	-£1,116	
EBU fees	-£0.45	-£145	-£162	-£137	-£137	-£171	-£68	-£144	-£180	-£108	-£137	-£171	-£130	-£1,690	
Marginal Revenue		£1,797	£2,587	£1,812	£2,299	£643	£2,596	£2,386	£1,418	£3,721	£2,299	£1,703	£1,424	£24,684	
GENERAL COSTS															
Rent ⁸		£1,458	£1,458	£1,458	£1,458	£1,458	£1,458	£1,458	£1,458	£1,458	£1,458	£1,458	£1,458	£17,496	
Energy (Gas/elec) ⁵		£35	£45	£65	£70	£70	£70	£70	£70	£60	£45	£40	£30	£670	
Water		£40	£40	£40	£40	£40	£40	£40	£40	£40	£40	£40	£40	£480	
Service charge ⁹		£75	£75	£75	£75	£75	£75	£75	£75	£75	£75	£75	£75	£900	
Insurance													£700	£700	
Cleaning		£90	£90	£90	£90	£90	£90	£90	£90	£90	£90	£90	£90	£1,080	
Wi fi		£40	£40	£40	£40	£40	£40	£40	£40	£40	£40	£40	£40	£480	
EBU/ EBED										32				32	
Trophy									50					50	
Software Licences				£60						£48				£108	
Equipment				£100			£100			£100				£300	
Bank charges						£50								£50	
Public liability insurance			£250											£250	
Misc		£100	£100	£100	£100	£100	£100	£100	£100	£100	£100	£100	£100	£1,200	
Total Expenses		£1,838	£2,098	£2,028	£1,873	£1,923	£1,973	£1,873	£1,923	£2,043	£1,848	£1,843	£2,533	£23,796	
Opening cash		£4,762	£4,720	£5,209	£4,993	£5,419	£4,140	£4,762	£5,275	£4,770	£6,448	£6,899	£6,759		
Cash change this Month		-£41	£489	-£216	£426	-£1,280	£623	£513	-£505	£1,678	£451	-£140	-£1,109		
Closing cash⁶		£4,720	£5,209	£4,993	£5,419	£4,140	£4,762	£5,275	£4,770	£6,448	£6,899	£6,759	£5,650		
Next 6 months costs est.⁷		£11,733	£11,768	£11,593	£11,608	£11,583	£11,503	£12,000	£12,000	£12,000	£12,000	£12,000	£12,000		

Notes

1. 2026 5-months = 7.1, rounded down to 6.5 for possible "Friday effect"
 2. 2026 5-months = 7.2, rounded down to 6.5 for possible "Friday effect"
 3. Improvers assumed 4 tables, running Sep-Jun only. Expect this to grow
 4. Wednesday group agreed to join us. May be VAT issues on this income, tba
 5. Estimated. Values calculated by a member with expertise in this area are much lower, figures from County Club (larger location) are higher
 6. Even with these rounded down numbers our projected cash flow is positive by £2k per year
 7. Amount needed as a buffer
 8. We have been promised 3 months rent free at the start, so 1st year rent will be less than this (up to £4.5k less)
 9. Estimated. To cover cleaning in communal area and buildings insurance paid by landlord
- *. Assumes we can continue to attract learners