Village Card Club, Inc. Balance Sheet Prev Year Comparison As of November 30, 2019

Current Assets Checking/Savings Business Money Market Account Petty Cash Relyance Bank 9,603,73 9,249,04 354,69 3.8%		Nov 30, 19	Nov 30, 18	\$ Change	% Change
Checking/Savings Business Money Market Account Petty Cash Petty Cash Relyance Bank 0.00 25.25 -25.25 -100.0% and several petty Cash Relyance Bank 0.00 25.25 -25.25 -100.0% and several petty Cash Relyance Bank 0.00 25.25 -25.25 -100.0% and several petty Cash Relyance Bank 0.00 25.25 -25.25 -100.0% and several petty Cash Relyance Bank 0.00 25.25 -25.25 -100.0% and several petty Cash Relyance Bank 0.00 25.25 -25.25 -100.0% and several petty Cash Relyance Bank 0.00 3.64.69 3.88 3.68 0.8% 0.00 1.00 0.00 2.00 2.14.88 1.48 1.00 0.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 1.4% 1.00	ASSETS				
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Relyance Bank 9,603.73 9,249.04 354.69 3.8% Total Checking/Savings 9,603.73 11,778.58 -2,174.85 -18.5% Other Current Assets 10 Month CD - 2/6/2020 10,279.45 10,136.62 142.83 1.4% 10 Month CD - 3/23/2020 3,052.66 3,029.08 23.58 0.8% 10 Month CD - 6/12/2020 5,150.42 5,078.77 71.65 1.4% 21 Month CD - 3/20/2021 5,139.77 5,071.07 68.70 1.4% 21 Month CD - 3/20/2021 5,139.77 5,071.07 68.70 1.4% Total Other Current Assets 23,622.30 23,315.54 306.76 1.3% Total Current Assets 33,226.03 35,094.12 -1,868.09 -5.3% Fixed Assets 11,024.27 7,986.04 3,038.23 38.0% Total Fixed Assets 11,024.27 7,986.04 3,038.23 38.0% TOTAL ASSETS 44,250.30 43,080.16 1,170.14 2.7% Current Liabilities 2 579.09 0.00 57	•		,	*	
Other Current Assets 10 Month CD - 2/6/2020 10,279.45 10,136.62 142.83 1.4% 10 Month CD - 3/23/2020 3,052.66 3,029.08 23.58 0.8% 10 Month CD - 6/12/2020 5,150.42 5,078.77 71.65 1.4% 21 Month CD - 3/20/2021 5,139.77 5,071.07 68.70 1.4% Total Other Current Assets 23,622.30 23,315.54 306.76 1.3% Total Current Assets 33,226.03 35,094.12 -1,868.09 -5.3% Fixed Assets Equipment 11,024.27 7,986.04 3,038.23 38.0% Total Fixed Assets 11,024.27 7,986.04 3,038.23 38.0% TOTAL ASSETS 44,250.30 43,080.16 1,170.14 2.7% LIABILITIES & EQUITY Liabilities Current Liabilities 579.09 0.00 579.09 100.0% Cordit Cards 623.77 0.00 623.77 100.0% Total Credit Card 44.68 0.00 44.68 100.0% Other Current Liabilities		9,603.73	9,249.04	354.69	3.8%
10 Month CD - 2/6/2020	Total Checking/Savings	9,603.73	11,778.58	-2,174.85	-18.5%
10 Month CD - 3/23/2020 3,052.66 3,029.08 23.58 0.8% 10 Month CD - 6/12/2020 5,150.42 5,078.77 71.65 1,4% 21 Month CD - 3/20/2021 5,139.77 5,071.07 68.70 1.4%	Other Current Assets				
10 Month CD - 6/12/2020		,	,		
21 Month CD - 3/20/2021 5,139.77 5,071.07 68.70 1.4% Total Other Current Assets 23,622.30 23,315.54 306.76 1.3% Total Current Assets 33,226.03 35,094.12 -1,868.09 -5.3% Fixed Assets 11,024.27 7,986.04 3,038.23 38.0% Total Fixed Assets 11,024.27 7,986.04 3,038.23 38.0% TOTAL ASSETS 44,250.30 43,080.16 1,170.14 2.7% LIABILITIES & EQUITY Liabilities Current Liabilities Current Liabilities 7,296.04 3,038.23 38.0% Current Liabilities 620.00 43,080.16 1,170.14 2.7% Current Liabilities 579.09 0.00 579.09 100.0% Current Liabilities 623.77 0.00 623.77 100.0% Other Current Liabilities 249.83 436.16 -186.33 -42.7% Rose Memorial Fund 1,545.63 1,495.63 50.00 3.3% Total Other Current Liabilities 2,419.23 1,931.7					
Total Other Current Assets 23,622.30 23,315.54 306.76 1.3% Total Current Assets 33,226.03 35,094.12 -1,868.09 -5.3% Fixed Assets Equipment 11,024.27 7,986.04 3,038.23 38.0% Total Fixed Assets 11,024.27 7,986.04 3,038.23 38.0% TOTAL ASSETS 44,250.30 43,080.16 1,170.14 2.7% LIABILITIES & EQUITY Liabilities Current Liabilities 579.09 0.00 579.09 100.0% Codit Cards 623.77 0.00 623.77 100.0% Total Credit Cards 623.77 0.00 623.77 100.0% Other Current Liabilities 249.83 436.16 -186.33 -42.7% Rose Memorial Fund 1,545.63 1,495.63 50.00 3.3% Total Other Current Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.		•	•		
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Fixed Assets Equipment 11,024.27 7,986.04 3,038.23 38.0% Total Fixed Assets 11,024.27 7,986.04 3,038.23 38.0% TOTAL ASSETS 44,250.30 43,080.16 1,170.14 2.7% LIABILITIES & EQUITY Liabilities Current Liabilities Current Liabilities Club Manager Credit Card 579.09 0.00 579.09 100.0% Codit Cards Club Manager Credit Card 44.68 0.00 44.68 100.0% Total Credit Cards 623.77 0.00 623.77 100.0% Other Current Liabilities Payroll Tax Liabilities 249.83 436.16 -186.33 -42.7% Rose Memorial Fund 1,545.63 1,495.63 50.00 3.3% Total Other Current Liabilities 1,795.46 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,	Total Other Current Assets	23,622.30	23,315.54	306.76	1.3%
Equipment 11,024.27 7,986.04 3,038.23 38.0% Total Fixed Assets 11,024.27 7,986.04 3,038.23 38.0% TOTAL ASSETS 44,250.30 43,080.16 1,170.14 2.7% LIABILITIES & EQUITY Liabilities Current Liabilities Credit Cards 579.09 0.00 579.09 100.0% Club Manager Credit Card 44.68 0.00 44.68 100.0% Logistics Credit Card 623.77 0.00 623.77 100.0% Other Current Liabilities 249.83 436.16 -186.33 -42.7% Rose Memorial Fund 1,545.63 1,495.63 50.00 3.3% Total Other Current Liabilities 1,795.46 1,931.79 -136.33 -7.1% Total Current Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Equity 3,702.52 2,394.35	Total Current Assets	33,226.03	35,094.12	-1,868.09	-5.3%
Total Fixed Assets 11,024.27 7,986.04 3,038.23 38.0% TOTAL ASSETS 44,250.30 43,080.16 1,170.14 2.7% LIABILITIES & EQUITY Liabilities Current Liabilities 579.09 0.00 579.09 100.0% Club Manager Credit Card 579.09 0.00 44.68 100.0% Logistics Credit Cards 623.77 0.00 623.77 100.0% Other Current Liabilities 249.83 436.16 -186.33 -42.7% Rose Memorial Fund 1,545.63 1,495.63 50.00 3.3% Total Other Current Liabilities 1,795.46 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98	Fixed Assets				
TOTAL ASSETS 44,250.30 43,080.16 1,170.14 2.7% LIABILITIES & EQUITY Liabilities Current Liabilities Credit Cards 579.09 0.00 579.09 100.0% Logistics Credit Card 44.68 0.00 44.68 100.0% Total Credit Cards 623.77 0.00 623.77 100.0% Other Current Liabilities 249.83 436.16 -186.33 -42.7% Rose Memorial Fund 1,545.63 1,495.63 50.00 3.3% Total Other Current Liabilities 1,795.46 1,931.79 -136.33 -7.1% Total Current Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37	Equipment	11,024.27	7,986.04	3,038.23	38.0%
LIABILITIES & EQUITY Liabilities Current Liabilities Credit Cards 579.09 0.00 579.09 100.0% Club Manager Credit Card 44.68 0.00 44.68 100.0% Total Credit Cards 623.77 0.00 623.77 100.0% Other Current Liabilities 249.83 436.16 -186.33 -42.7% Rose Memorial Fund 1,545.63 1,495.63 50.00 3.3% Total Other Current Liabilities 1,795.46 1,931.79 -136.33 -7.1% Total Current Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37 682.70 1.7%	Total Fixed Assets	11,024.27	7,986.04	3,038.23	38.0%
Liabilities Current Liabilities Credit Cards 579.09 0.00 579.09 100.0% Club Manager Credit Card 44.68 0.00 44.68 100.0% Logistics Credit Cards 623.77 0.00 623.77 100.0% Other Current Liabilities Payroll Tax Liabilities 249.83 436.16 -186.33 -42.7% Rose Memorial Fund 1,545.63 1,495.63 50.00 3.3% Total Other Current Liabilities 1,795.46 1,931.79 -136.33 -7.1% Total Current Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37 682.70 1.7%	TOTAL ASSETS	44,250.30	43,080.16	1,170.14	2.7%
Current Liabilities Credit Cards Club Manager Credit Card 579.09 0.00 579.09 100.0% Logistics Credit Card 44.68 0.00 44.68 100.0% Total Credit Cards 623.77 0.00 623.77 100.0% Other Current Liabilities 249.83 436.16 -186.33 -42.7% Rose Memorial Fund 1,545.63 1,495.63 50.00 3.3% Total Other Current Liabilities 1,795.46 1,931.79 -136.33 -7.1% Total Current Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37 682.70 1.7%	LIABILITIES & EQUITY				
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Total Credit Cards 623.77 0.00 623.77 100.0% Other Current Liabilities 249.83 436.16 -186.33 -42.7% Rose Memorial Fund 1,545.63 1,495.63 50.00 3.3% Total Other Current Liabilities 1,795.46 1,931.79 -136.33 -7.1% Total Current Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Equity 0pening Balance Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37 682.70 1.7%					
Other Current Liabilities 249.83 436.16 -186.33 -42.7% Rose Memorial Fund 1,545.63 1,495.63 50.00 3.3% Total Other Current Liabilities 1,795.46 1,931.79 -136.33 -7.1% Total Current Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37 682.70 1.7%	Total Credit Cards	623.77	0.00	623.77	100.0%
Payroll Tax Liabilities 249.83 436.16 -186.33 -42.7% Rose Memorial Fund 1,545.63 1,495.63 50.00 3.3% Total Other Current Liabilities 1,795.46 1,931.79 -136.33 -7.1% Total Current Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37 682.70 1.7%	0.1.0.0.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1				
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Total Other Current Liabilities 1,795.46 1,931.79 -136.33 -7.1% Total Current Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37 682.70 1.7%					
Total Current Liabilities 2,419.23 1,931.79 487.44 25.2% Total Liabilities 2,419.23 1,931.79 487.44 25.2% Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37 682.70 1.7%	Total Other Current Liabilities			-136.33	
Total Liabilities 2,419.23 1,931.79 487.44 25.2% Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37 682.70 1.7%	Total Comment Liabilities			107.11	25.20/
Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37 682.70 1.7%					
Opening Balance Equity 36,219.04 36,219.04 0.00 0.0% Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37 682.70 1.7%	Total Liabilities	2,419.23	1,931.79	487.44	25.2%
Retained Earnings 3,702.52 2,394.35 1,308.17 54.6% Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37 682.70 1.7%		00 040 0 :	00.040.03		2.22
Net Income 1,909.51 2,534.98 -625.47 -24.7% Total Equity 41,831.07 41,148.37 682.70 1.7%		,	•		
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	Total Equity	41,831.07	41,148.37	682.70	1.7%
	TOTAL LIABILITIES & EQUITY	44,250.30	43,080.16	1,170.14	2.7%

Village Card Club, Inc. Profit & Loss Prev Year Comparison January through November 2019

	Jan - Nov 19	Jan - Nov 18	\$ Change	% Change
Ordinary Income/Expense				
Income	07.00	40.00	45.00	05.70/
Convention Card Holders Donations	27.00	42.00 502.00	-15.00 -459.00	-35.7%
Game Fees	43.00 80.404.50	86,126.00	-459.00 -5,721.50	-91.4% -6.6%
	,	•	,	
Hospitality Income	2,984.50	3,119.70	-135.20	-4.3%
Investment Income	259.00	249.88	9.12	3.7%
Membership Dues	2,625.00	3,675.00	-1,050.00	-28.6%
Miscellaneous Income	3,709.63	-148.48	3,858.11	2,598.4%
Tournaments	19,766.21	9,870.67	9,895.54	100.3%
Training/Instruction	4,668.00	5,639.00	-971.00	-17.2%
Total Income	114,486.84	109,075.77	5,411.07	5.0%
Gross Profit	114,486.84	109,075.77	5,411.07	5.0%
Expense American Contract Bridge League	11,454.58	13,012.11	-1,557.53	-12.0%
American Cribbage Congress	80.50	182.00	-101.50	-55.8%
Charitable Donations	265.00	1,692.00	-1,427.00	-84.3%
Depreciation	1,641.56	1,537.27	104.29	6.8%
Hospitality	3,293.32	2,310.58	982.74	42.5%
Insurance	1,680.00	1,799.00	-119.00	-6.6%
Marketing	280.68	148.18	132.50	89.4%
Miscellaneous Expense	129.00	0.00	129.00	100.0%
Occupancy	35,750.00	38,438.07	-2,688.07	-7.0%
Payroll Expenses	38,395.07	39,243.27	-848.20	-2.2%
Postage and Shipping	81.18	11.20	69.98	624.8%
Supplies	3,772.17	4,630.67	-858.50	-18.5%
Telephone/Internet/Technology	1,024.50	173.24	851.26	491.4%
Tournament Expenses	12,130.49	0.00	12,130.49	100.0%
Training/Instruction Expenses	2,599.28	3,363.20	-763.92	-22.7%
Total Expense	112,577.33	106,540.79	6,036.54	5.7%
Net Ordinary Income	1,909.51	2,534.98	-625.47	-24.7%
	1,909.51	2,534.98	-625.47	-24.7%